

PROGRAM LEARNING ASSESSMENT RESULTS MA in Organizational Leadership

Fall 1 2015 to Summer 1 2017

Aggregated Results^{1,2,3}

PLO 1 - Leadership (OLCU-681)				n =258
Rubric Criterion	Exemplary	Proficient	Developing	Emerging
Establishes framework (Chapter 1)	73.3% (189)	21.7% (56)	4.7% (12)	0.4% (1)
Leadership Theory (Chapter 2)	69.0% (178)	25.2% (65)	5.4% (14)	0.4% (1)
Self as Leader (Chapter 3)	74.0% (191)	17.8% (46)	7.0% (18)	1.2% (3)
Leadership in Context (Chapter 4)	62.8% (162)	26.0% (67)	8.9% (23)	2.3% (6)
Conclusion (Chapter 5)	69.4% (179)	21.7% (56)	4.3% (11)	4.7% (12)
Writing	61.2% (158)	23.6% (61)	14.3% (37)	0.8% (2)
Style (APA)	58.9% (152)	26.0% (67)	12.0% (31)	2.7% (7)
Average Performance Levels	66.9%	23.1%	8.1%	1.8%

PLO 2 - Critical Analysis (OLCU-613)				n =263
Rubric Criterion	Exemplary	Proficient	Developing	Emerging
Situation Description	94.7% (249)	4.9% (13)	0.4% (1)	0.0% (0)
Theoretical Framework	90.1% (237)	7.2% (19)	1.9% (5)	0.8% (2)
Theory Application	82.5% (217)	13.3% (35)	3.4% (9)	0.8% (2)
Critical Analysis	76.8% (202)	17.9% (47)	4.6% (12)	0.8% (2)
APA and Sources	74.5% (196)	17.1% (45)	6.5% (17)	1.9% (5)
Writing Mechanics	65.8% (173)	23.2% (61)	8.7% (23)	2.3% (6)
Average Performance Levels	80.7%	13.9%	4.2%	1.1%

PLO 3 - Systems (OLCU-602)				n =225
Rubric Criterion	Exemplary	Proficient	Developing	Emerging
Content Accuracy re: System Theory/Concepts/Models	96.9% (218)	2.2% (5)	0.9% (2)	0.0% (0)
Application of Systems Theory/Concepts/Models	86.7% (195)	9.3% (21)	4.0% (9)	0.0% (0)
Critical Analysis	87.6% (197)	8.9% (20)	3.6% (8)	0.0% (0)
Use of Sources	90.2% (203)	5.8% (13)	1.8% (4)	2.2% (5)
Writing Mechanics and APA	72.4% (163)	22.2% (50)	4.9% (11)	0.4% (1)
Average Performance Levels	86.8%	9.7%	3.0%	0.5%

PLO 4 - Ethics (OLCU-601)				n =264
Rubric Criterion	Exemplary	Proficient	Developing	Emerging
Ethical Theory and Framework	85.2% (225)	11.7% (31)	2.7% (7)	0.4% (1)



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Average Performance Levels	77.9%	14.8%	4.9%	2.4%
Writing Mechanics	56.4% (149)	26.5% (70)	9.5% (25)	7.6% (20)
Sources	81.4% (215)	10.6% (28)	4.9% (13)	3.0% (8)
Critical Analysis	77.3% (204)	15.9% (42)	6.1% (16)	0.8% (2)
Application	89.4% (236)	9.1% (24)	1.5% (4)	0.0% (0)

PLO 5 - Collaboration (OLCU-614)				n =115
Rubric Criterion	Exemplary	Proficient	Developing	Emerging
Key Insights	93.0% (107)	7.0% (8)	0.0% (0)	0.0% (0)
Application	91.3% (105)	7.8% (9)	0.9% (1)	0.0% (0)
Critical Analysis	93.0% (107)	6.1% (7)	0.9% (1)	0.0% (0)
Writing Mechanics	60.9% (70)	36.5% (42)	2.6% (3)	0.0% (0)
Average Performance Levels	84.5%	14.3%	1.1%	0.0%

PLO 6 - Change (OLCU-615)⁴			Rubric Versio	n: B n =190
Rubric Criterion	Exemplary	Proficient	Developing	Emerging
Change Initiative Description	88.9% (169)	10.5% (20)	0.5% (1)	0.0% (0)
Change Diagnosis	78.9% (150)	19.5% (37)	1.6% (3)	0.0% (0)
Change Strategy	81.1% (154)	15.3% (29)	3.2% (6)	0.5% (1)
Benefits	80.5% (153)	15.8% (30)	2.6% (5)	1.1% (2)
Critical Analysis	74.2% (141)	19.5% (37)	6.3% (12)	0.0% (0)
APA and Sources	67.4% (128)	18.4% (35)	12.6% (24)	1.6% (3)
Writing Mechanics	75.8% (144)	22.1% (42)	1.6% (3)	0.5% (1)
Average Performance Levels	78.1%	17.3%	4.1%	0.5%

PLO 6 - Change (OLCU-615)				n =52
Rubric Criterion	Exemplary	Proficient	Developing	Emerging
Understanding of Assignment	92.3% (48)	7.7% (4)	0.0% (0)	0.0% (0)
Content Accuracy	94.2% (49)	5.8% (3)	0.0% (0)	0.0% (0)
Understanding of basic OD Theory/Concepts/Models	90.4% (47)	7.7% (4)	1.9% (1)	0.0% (0)
Integration of basic OD Theory/Concepts/Models	78.8% (41)	21.2% (11)	0.0% (0)	0.0% (0)
Professionalism and Presentation of Paper	76.9% (40)	19.2% (10)	3.8% (2)	0.0% (0)



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Average Performance Levels 86.5% 12.3% 1.1% 0.0%

Notes:

- 1. Cases where a student did not upload an assignment (coded as "no submission" in the extract from GradeMark) were excluded from the analysis.
- 2. In cases where the mastery assignment was a group project, only the assignment submitted by the group leader was included in the analysis.
- 3. All rows may not add up to 100% reflecting missing rubric points.
- 4. OLCU-615 rubric version B implemented Spring 1 2016.